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## The National Bank of New Zealand

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## Defensive pricing

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by MSCHAEL COVENEY


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## The Royal Ballet School



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Pye Colour Television Awards



## State of Revolution

by B: A. YOUNG


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 Whether you

Shell-LSO finalists
by ARTHUR JACOBS



## It's your buisiness to know your growth objectives.

## Dolly Parton

by ANTONY THORNCROFT






















It's our business to help you achieve them.
With US\$14 billion in assets. Nippon Fudosan Bank is one we've provided financing and advice to practically every major industrial and commercial concern in the country. This experience makes us well qualified to help you achieve your growth objectives. In Japan plant, seeking a joint venture partner or petrochemical financial assistance on world money markets, whatever your growth needs, you can rely on NFB's in-depth
expertise to help you meet them.

[^0]OVERSEAS NEWS

## 'Scores' of officials died in Angola coup bid



## Neto still waiting for 'Cobra 77' to strike

The

## Yes.Let's gointo business together.

DURING the bad times, your training programmes have suffered. You've been finding-like most employers - that you simply can't afford your usual investment in raw, untrained talent. Yet you know that without a continuing development of essential skills, your business can't survive in the long term.

Now the economy seems to be tumning the comer, perhaps it's time to take stock.

We don't ask you to do it unaided. There are generous grants, and a whole range of national schemes, open to almost all employers willing to bring young people into their business.

Some of these schemes are new. Some have been around for some time. All have full CBI and TUG backing. We say you could use any.or all of them to your company's advantage. Find out if we're right.


Government Subsidies
Three on-going subsidies run by the Depariment of Employme can help keep vour staff and assist with recruitment and thus ke ourbusiness viable:
Youth Employment Subsidy Offers $£ 10$ a week, for 26 weeks fou those, your take on. who have been registered as continuously
unemploved for six months and were under 20 at Ist Oct. 1976. unemployed for six months and
(Scheme closes 31 istAug. 1977 )
Temporary Employment Subsidy Faced with making workers redundant, this subsidy gives you time to re-equip and redeploy, it up to afurther six months. to help you avoid redundancies.
Job Release Scheme Older workers in assisted areas can opt to on.a younger worker, perhaps with a more relevant skill. (Scheme closes 30 th J June 197 F )
Employment.
Short-course Training
The. Training Services Agency runs Short Industrial Courses usually lasting tiree months, to traun lins.
Education and Eses are rus in Skillcentres, Colleges of Further Education and Employers' establishments.
If.you can offer suitable training facilities the TSA would like
to hear from you. You will be recompensed, and the young to hear from you. You will be recompensed, and the young people. you train will receive a weekly allowance.
Ifyou recruit young people from these
ungsters who are already motivated to work and have received youngsters who are alreadyy motivated to wo
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Töb Creation Programme
You can planh organise, and manage a scheme lasting up tol 12 monthss
which will provide short-term employment for people who woild which will provide short-term employment for people who woild
otherwise be ưemployed, and which will be of benefit to the local otherwise be
Job Creation Progranume pays approved wage costs plus up to
$10 \%$ towards the innouing costs of projects (in certain circumastances). Contact your local Job Creation Office.

## Let's help each other

There are many ways we can. help you, build up your workforce Yon can help us. First by making sure that your using them yourself. Third, by notifying us of any vacancies you may have for young people
In particular we feel the Work Experience Programme
is breaking new ground, and showing proven is breaking new ground, and showing proven mutual
benefits to employers and young people. It's a bold answer to a big problemi the higher the uremployment in your locality the more we need your help.
Tals to us. You'll get direct action from any of the offices
listed above with the facts you need, and a presentation if you'd like one. Or if you'd like more details first, your local Jobcentre, Ermployment Office or Careers Office has full information on all these schemes.

MSC<br>Manpower<br>Services Commission

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## Portugal loan opposed





## Harrier accidents




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NEw YORi, may 29 :




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| Australian | A problem of European prejudices |

By James Forth SYDNEY; Mas 29 DECISion is expected any day







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Government＇s pension plan is condemned


## Pressure can influence

## EEC policy－Fabians



## Paris show to launch Norman aircraft



## More tankers will be laid up





Tax cuts forecast in July economic package







Lixury items



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## Texas bid for markets

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## - TRANSPORT

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## - INSTRUMENTS

Traces the tracks



## - Processes

Reducing the cost of water


## A FINANCIALTIMES SURVEY ISLAM IN THE MODERN WORLD

## JULY 11977

The Financial Times is preparing to publish a survey on Islam in the Modern World in its edition of July 1 1977. It has been timed o coincide with the international economic conference organised nd the Future Economic Order." The editorial coverage will melude an examination of the political power of the Eslamic world and of the size and infiuence of Mosien commonities throughout the world. The main headings of the proposed editorial synopsis NTRODUCIION The political power of Islam and its spread in urope and elsewhere: the extent to which the Islamic community's spiritual values differ in different areas.
ISLAM AND BANKING Islamic precepts and attitudes to banking: where banks operate according to Islamic law: the extent to which
Islamic attitudes to banking affect banks in the Islamic world. ISLANHC ABD AGENCIES Membership and activities of the Islamic nations: extent to which aid is provided on a regional basis.
ISLAMIC POLITICAL CONFERRENCES History of the Islamic secre
tariat: the successive Islamic conferences and the issues dominating hem: links between the Islamic nations and other world organisations. SLAM AS A GROWING FORCE The extent to which Islam dominates fe in the Arab world and other areas of Moslem majorit.
BLACK MOSLEMS The links between IIlam and the movement to support Black rights: transformation of the Black
ISLAM IN EUROPE Where the main communities are: a history of ducation: the aims of the Islamic Council of Europe. The scope and
rospects of the conference on " The Moslem World and the Future conomic Order."
MOSLEMS IN AFRICA The states in Black Africa in which there are variations on Islam.
MOSLEMS IN THE FAR EAST Areas in which there are sizeable Moslem ommunities - Indonesia, Philippines, Malays
ARCHITECTURE Areas in which most building is going on and a study ISLAMIC LAW The resurgence of Islamic law in modern governments: the capacity of the law to deal with modern states.
CENTRES FOR ISLAMIC STUDIES How academic attitudes towardis the study of Islam have changed: the main areas for studies in Europe
SLLAM AND POLITICAL CREEDS Islam as a modern social force in comparison with lett-wing ideologies:
ising and conservative aspects of Islam.
PLGRIMAGE The importance of the pilgrimage in Islam: the rituals:
the importance of the holy cities of Mecca and Medina. The proposed publication date is J a For proposed puthication date is Joly 1, 1977. Copy date is June 17.


## FINANCIALTIMES <br> EUROPE'S BUSINESSNEWSPAPER

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## LEGAL NOTICES





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Exchange Dealers

Here in the dealing room the A PBank currency men are in constant touch with money markets all over the world.

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creates a particularly appropriate partnership.
The Norwich way of doing things is the AP Bank way of doingthings. Theaccent is.on personal contact with people who are experts in theirfield. account is the direct responsibility ofàsenior manager. Thebank's
 full range of operations includes every aspect. of domestic and international finance, with specialist services in foreign exchange, arbitrage and Euro-
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So banking forms another link between Norwich Union Insurance and the City of London.

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## contracts



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## CONTRACTS AND TENDERS

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THE ARAB CONTRACTORS (OSMAN AHMED OSMAN AND COMPANY)
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29 EL GALAA STREET, CAIRO


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SUDAN RAILWAYS
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Contract No. 5025
Supply of 4 (four) Diesel Driven Inspection Cars





## RWANDA

## Tea Factory

 RAMBA-GASEKE African Development Fund based in Abifjan (Ivory Coast)a) Planning and construction of the main factory building plus other necessary spaces.
b) The supply and fitting out of all necessary tea machineries which will enable a yearly production of 1200 tons of dry tea.
c) CTC method will be accepted against orthodox
one.

Available at BAYER INGENTEUR Ges MBH,
Postfach 2228, D-6750 Kaiserslautern, Federal Republic of Germany, against payment of DM 300 .-

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GOVERNMENT OF FIJI
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## PLANT \& MACHINERY SALES



## Racing for the first division

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| is making no forecasts about the likely finatists: All the survivors managed admirably in the quarter-final roumd, he sayis. <br> The computer programme economic climate is which to decide what prices to set in the different markets, hnd how much of their own or boriowed ing. running and expianding their faciories, dedstribution, hiring conssltants, and ao on In addition, they each. had to contend with factory fire whicb restricted their. product | tion .in the early. stages of the romad. <br> the Bat in general they all:did the right thinigs, mande good their tespertive. plas of groups," tays Mr. Layzeli. <br> As e reward, he is fixing the computer to make economic life even mora disicuit, during the tainiy tuight money will be exaceitbated by arbitrary limits on ing Morreover, all 16 will be bederviliar strike' which will pre vent them from buying and new |

## TSA goes for action




## Small firm training

 needs to be studied| THE GOVERNMENT has world. and are often not able to selected part of manufacturing take edvantage of the evailable iodustry as the test bed for its management training facilities research into the management because of the demands which mell businesses: To be ceis smeell buslnesses. To be carried out by Mianchester Business Schoot, the study will range both needs and current pro will look at sectors such is lead to research into other sec metalworking, printing, plastics. tors of the small business comb textile finlsbing and timber- munity, the DoI said. last week It will take about a 5 ear to com plete. <br> When it first anoounced the study last year, the Depart The team plans to consult a just to manufacturing industry wide range of representatue its belief that many small busi- training boerds, trade associsness owners $\because$ are finding tions and chambers of com increasing difficulty in keeping merce, the DoI said. complications of the modern |
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An American road to managerial mobility


# The intelligent way to gather business intelligence 

In every type of business
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A further way is to put our mine of information to wider, Financial Times-SVP Business Information Service.

This service is a collabor ation between the-T's own Business information Centre and SVP-S'I Vous Plait-the intemational information network. It
immediate
access-by 'phone, letter or Telex-to a weattho of invaluable hformation
Facts and figures concerning over 60,000 companies and enterprises. In the UK, Europe, North
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have 200,000 names on card index, updated daily, plus 20,000 biographical dossiers. We could go ad infinitum But we'd prefer to send you our brochure explaining the service in full. Simply 'phone us for a copy or send the coupon below. In the meantime, here's one thought you might like to file under profitability Where esse could you get so much accurate information so
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## Sin in a corpulent state

by dr. david carrick


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## Not the best way of doing it




## TV's bird high in the sky

By DAVID FISHLOCK, Science Editor











Entirely new concept $\qquad$







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## MEN AND MATTERS

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# FINANCIALTIMES SURVEY <br> Monday May 301977 

# International Property 

Tenant demand in most world property markets is recovering, though not enough to encourage much development However, capital values are likely to benefit from the growing trend towards direct institutional investment.
jơ11'ity̆, n. merrymaking. joll' $\mathbf{y}$, $a$. joyful, festive, jovial; (colloq.) pleasant, delightful. n. (Nav. si.) royal marine. *v.t. banter, talk into a good humour, flatter. adv. very. ~(-boat) clinker-built ship's boat smaller than cutter. jolt, v.t. \& i. jerk from seat, \&c.; move along with jerks. $n$. such jerk. jólty ${ }^{\prime}$.
Jones, Lang, Wootton, $n$. professional service. in fields of international real estate v.t. take counsel with; seek advice on all property matters.
Jön'athan, $n$. (Brother) ~, personified people, typical citizen, of U.S.
 daffodil; pale yellow.
Jor'dan alm'ond, n. fine almond, esp. from Malaga.

offices in 14 countries: Europe, Australia, South East Asia, Middle East,North America.

## A slow revival under way



The 2m．sq．ft．L＇Enfant Plaza office，hotel and shopping complex in．Washington，
the first investment in U．S．property of the Electricity Supply Industry＇s pension funds．The funds to lead to ang． lead to an equity stake later

into direct－investments morement perty is chiediy influenced hy
tas．conslderationss with North
Amerlca，the best example of

U．S．property appears to be over the hump，and heading for recovery．But the emphasis in prime city areas is likely to be on rental rather than development in the near future，and it looks as though the investment funds will be directing their attentions towards established and attràctive properties．

## The United States

New York City rater own nine
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#### Abstract




Quentin Guirdham



Quentin Guirdham


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\section*{弱疑点

\section*{弱疑点

## 弱疑点 <br>  <br> 



> Although the Canadian market is fairly stagnant; there is enthusiasm for new developments, and investment trusts are in good health. All the mdications are that although the Quebec probiem is cansing some concern, competition for prime properties is likely to increase.

## Canada


$1.6 x_{0}=1507$

Athongt half the investment funds in the USS. propenty industry are foreign; they are facing growiag competition from-UiS, institutions, But the attractions of the US. market are substantial, both short and long term; and foreign inwestment is waning at peak levels.

## Europe in the U.S.








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sields down.

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Lang Wootton or Ricbard Eilis portfolios may be weighted in planning and environmental con- force in the iovestmeot market-







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## "Afirmbelief intheimportance ofinternational co-operation in thereal estate profession"



Founded in the City of London more than two hundred years ago. Richard Ellis has progressively expanded its activities overseas and now operates on an international scale deploying a full range of real estate consultancy services on behalf of clients all over the world.
The Firm works in close collaboration with its clients' own realestate management and provides advice and action in all aspects of rear estate Management Valuation and Appral Management Developient and Project Management, Building Surertis in all or agy of expertise in all, or any, of these areas can be Emphasizing the Firm's belief in the importance o international co-operation, the map opposite indicates where Richard Ellis and their Associates have established offices or have acted on
$\qquad$

# FABCI 1977 

Richard Ellis,
International Real Estate Consultants Backershagen 97,1082 GT, Amsterdam, Holland Telephone:440779
6-10 Bruton Street, London W1X 8DU, England Telephone:01-4997151


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## INTERNATIONAL PROPERTY IV

The level of yields from investment
in property in West Germany are not such as to attract many outsiders at present．British involvement in the market has fallen away dramatically from the high level of a few years ago．

## West Germany

The Belgian economy has not picked up fast enorght to absorb the enormous amount of surplas office space which sprung ap daring the property boom．Many British developers are among those still trying to dispose of

## Belgium

##   <br>  <br> FOR SALE BYTENDER  <br>  <br> R you wish co buy－sell－rent or hav Principalitr of monac



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A SOUTH PACIFIC ISLAND dOMAl KANACEA





## $491001 ; 50$

The French property market, and Puius in particular, has suffered from depression and slow. demand in recent years. But the sigas now are of revival a trend that should continue so long as the French economy does not auru down again.

## France

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The Dutch property market has only been mildly affected by economic recession. Demand at present is fairly healthy, while foreign interest also remains strong: In addition sereral Dutch companies are begiming to take a greater stake in overseas property markets.

## The Netherlands



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The Europoint derelopment by Torn \& City and the local firm Ocerbeck was
purchased by the Municicality of Rotterdam for a price beliewed to be around
Fls. $125.7 m$. The sale was arranged by Jones Lang Wootton




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There is also a shortage on
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Intereritt developers
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INTERNATIONAL PROPERTY VII


Opinions are alided on the short-temin ontlook for the Australian property market, but the balance weighs in favour of continued slump-a view of particular importance for life offices, the traditional backbone of Australian property investrient.

## Australia



Healey \& Baker provides a fully comprehensive consultancy and agency service throughout the United 靠 Kingdom, Republic of Ireland, France, Belgium, Holland \& the Chaninel Islands: The Partnership handles work concerned with investment, finance, management, valuation, town planning, development, consultancy and agency in all types of Commercial Real Estate.

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and unfaniliar legal and tax requiremets of and unfaniliar legal and tax requirements of
individual overseas countries. Which is why enlisting.
help of a firm like St. Quintin makes such eminently good sense.

Hong Koug is still in the throes of a healthy development booms in the face of demand from boty the commercial and residential sectors. Of course land resources are restricted and in great demand, and costs are still increasing, but developers have access to adequate funds, with interest ates falling and banks umderlent.

## Hong Kong








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Letters to the Editor
[alking to he unions
Fit Hort James Prior, MF T. With Phases Prior, MP




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## THE LOGICAL ANSWER

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COMPANY NEWS

## Mothercare＇s international challenge

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## Leys Foundries setback



Last year， we staged a real recovery．．．


## This year，the stage is set for real growth．

The figures speak forthemselves．In a year that wasn＇teasy，the Tootal Group achieved areal recovery．

It＇s true we were helped by some upturn in the UK marketand by improved trading overseas －especially in North America

But thatisn＇t the wholestory
We also increased our efficiency by reshaping major sections of ourbusiness．

It was these factors together which contributed to such good results and enabled us amongstother things，to double our earnings on Ordinary Share Capital．

But that＇s behind us now．So what about the future？

This year，we＇re aiming for real growth and a further increase in the return on capital employed． We＇ve established three clear operational priorities：
1．To increase our UK activities through further improving our export performance，with the emphasis on both dēsign and delivery．

2．To support our many investments overseas －where the return on capital is gevierally high
3．Todevelop more trading links abroad through nèw licensing and consulting．
arrangements． We believe that the strength of our UK production and technical skills will help to bring us success in these key areas and so keep the Group on the growth path．

Business this yearhas already got offto a good startand，with the benefits of our reorganisation－particularly the strengthening of our marketing－becoming more and more evident we are optimistic about the future．

Our Annual Report gives the full story．If you would like a copy please write to：TheSecretary． Tootal Limited，
$\left.\begin{array}{l}\text { 56 OxfordSt，} \\ \text { Manchester } \\ \text { M601HJ．}\end{array}\right) \longrightarrow$ PL

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plans expansion




## We artite again．

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A ane－for－one scrip issue is proposed：
been well received and sales in this age group
are very encourage äre very encouraging．
Exports exceeded $£ 8: 5$ million，an increase over
1976 ot $59 \% .98 \%$ of the merchandise we sell in the UK and in Europe is UK manufactured under Eur own brand name．
－European operations showed a considerable of our products ith the more difficult markets．．＇ In the USA we are trading in 110 maternity wear
stops：the first Mothercare store opened Aprll 7 th shops；the first Mothercare store opened Aprilith
and 25 or more are planned for this financial year The number of stores．trading at 26th March 19／2
was：UK 167 （1976 160），Europe 13 （1976 14） USA 110 （1976－）Total 290 （1976 17．4）．
Coples of the iAnnual Report may be had on request

## Mothercare Limited

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FINANCE FOR INDUSTRY TERM DEPOSITS
 Terma（years）




## Blue skies and empty trading desks



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of a dividend for 196 .

## NEWS ANALYSIS PROPOSED PRICE CONTROLS

## An attack of nerves



# Lead Industries Group in the UK and Europe, Australasia, South Africa India and Canada. 



Salient figures from the accounts
(for each ordinary share of 50p)

| Salient figures from the accounts (for each ordinary share of 50 p) |  |  |
| :---: | :---: | :---: |
| . | 1975 | 1976 |
| Group net assets | 175.43p | 205.84p |
| Earnings after tax | 17.74p | 25.43p |
| Net dividend | 5.09p | 5.59p |
| Capital expenditure: including assọciates | 29.55p | 32:48p |

Extracts from the annual statement to shareholders by the chairman, lan Butler.

1976 operations and financial results
By compariaon with $19 \overline{\mathrm{~T}}$, the tre
Industries and contian with 1975. , the trends varied hetween particulary from ceramic supplies. some of the oversea
paint opcrations and from a recovery at the diecasting compant. Exparta from UK subsidiaries increased from hore profitable levels than in 1975. ม. although the secoo aringing the ncw Spacish piant into productioo. The other associated companies. particulariv. those in Australasia,
all atlained better profitsthan in 1975.5
A summary of the Group profit before tax is set out
$\underset{\text { associates }}{\text { Group trading profitexcluding }}$
Share of profits of associates
Lessioterest payabie by LIG and
snbsidiaries
Profithefore tax
The net profit after tax and minority
interests was:
${ }^{59.6 \mathrm{~mm}}{ }^{811.7 \mathrm{~m}}$ $\frac{\Sigma 5.3 \mathrm{~m}}{\varepsilon 14.9 \mathrm{~m}} \frac{\varepsilon 10.6 \mathrm{~m}}{\Sigma 22.3 \mathrm{~m}}$

$\underset{£ \mathrm{E} .5 \mathrm{~mm}}{ } \mathrm{s9.3m}$
lost two close friends and extend our sympathy to their
widows and their families. In Novemher. Jour board appointed me as chairman
and I are gratefuil ir the strong support and hel p bat has
been giveo hy all the management in the changes brought nd I arn grateful for the strong support and help tbat has
been give on all the management in the changes brought
about by these unexpected deeths. It is difficult to find new words to express appreciation the Group. Many have suffored a fall in their living stan dards and in the differeotials ior shilss and responsinithes
hut have continued to worrk haid in spite of the fact that pay
was restricted by the code. by higher taxation on prop was restricted be the code. by higher taxation on promotion
and lye increases in the cost of inviug. To nll those $I$ wish to convev thaiks. not onl: of the directors, but also. I feel sure
of the shareholders. the customers and the suppliers oll of
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ontinued sunecess of the Grou
 emplogees sith. at the same tirre, the subsidiary compandies
having direct links witb difrectors on tbe main board. As
the management is made up of individuals. almost. all of whom have progressed up through these cormpatios. no
standard approach to emplovee ivoovenent is.appropritate.
but it is recognised by all that people want to koow more but it is recognised by all that people want to kow more
todas about their company sproges. its probems and its
future In lig. as in mant other companies, the executive future in LiG. as in raan o oher compantes, the executive
directors are appointed hecause of their particuliar lomow-
ledge amd experience of LIG operations. Adoption of the ledge and experience of LIG operations. Adoption of the
system advocated by he Bulloke majority report would
mean that the body responsihle for the direction of mean that the body responsihe for the difrection of pouir
Group would no longer have within it the current spread of Group would no longer have within it the current spread of
specialist experience. Such a system would in due course
sjilarly affect all the underling companies. and would
gizifis. ignificantly reduce the promotion incentives: of many 1977
Although some areas in which the Group is involved have not bad a particularly buoyant first quarter. there $h$ been some overall increase in the UK and in many of the
overseas operations, and orders continue at an encouraging
level. overs. sanagers.

Working capital requirements hare inevitaly in Groupp, whort term bor prowics of reainm materiale whit the
 the UK
The Group and its employees

s to Imetal
markets and activities. LIG expects to continua its high level of investment in tha UK and the issue will help in financing
this by freeing resources which might otherwise be required for overseas investment.
As an integral pair of the issua it is intended to pay a net
ordinary dividend for 1977 of 7.37 p .

> At an Extraordinary Ganeral Maating of the company held ordinary sharas at e price of 180 p par shere. Imetal has daclared that it hes no intention of
> The proceeds of $£ 8.64 \mathrm{~m}$ are being heid in foreign currenc The proceads of $£ 8.64 \mathrm{~m}$ are being hejd in foreign currency
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Co－ops may
be asked to vote on merger






F．t．GROCERY INDEX
Bacon and eggs steady but breakfast costs more


## WALIER RUNCIMAN <br> 27

 \＆CO．LTD．Shipping－Insurance－Security The Chairman，Mr，W，G．Runciman，reports on $\square$ Tha rasults for tha yaar，which incorporate a Changad accounting treatment of foreign
currenciee，must be regarded as satisfactory in
the face of the continuing recession in world trade the face of the continu ing recession in world trade
The dividend proposad has again baen increased
to tha maximum which currant legielation permits． $\square$ In the absenca of unforesaan circumstances preteax profits for 1977 are expected to be no les
than thosefor 1976 ． －Summary of Figures Profit bafore Taxation $£ 2,497,767$
Profit after Taxation
$\mathbf{E 9 7 6}, 644^{*}$ $\begin{array}{r}1975 \\ \hline, 753,813\end{array}$
 Dividand per Share $\quad$ 7．42p

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## Reserves may show cut in inflow

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## Special aid for Africa upsets Latin America

## Scot Nats to launch separatist campaign

 By Ray Perman,Scottish Correspondent A BXG CASPAIGN will be
Banuched in the antumin by
the Scotish National Party aim



Engineers win $£ 120 \mathrm{~m}$. orders


Goldsmith revises Standard proposals





Union applause




Stunts and scares


## Argument over council

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